

THE UNIVERSITY OF
SYDNEY

DVC INTERNATIONAL PORTFOLIO

The Deputy Vice-Chancellor International portfolio is one of five university-wide portfolios providing high level strategic leadership to the University. We aim to keep the University in the front rank of World Universities as a centre of learning, where current and future leaders can grow and thrive. It is in this global arena that the University will define its future national and international success. The DVC International portfolio team leads, coordinates and assists in the university-wide strategies, policies, programs and priorities for external international engagement and for internal internationalisation.



The Chancellor, Vice-Chancellor and Deputy Vice-Chancellor International outside the Australian Pavilion at the Shanghai Expo. The University was a gold sponsor of the pavilion.

The objectives of the portfolio of the DVC-I are to:

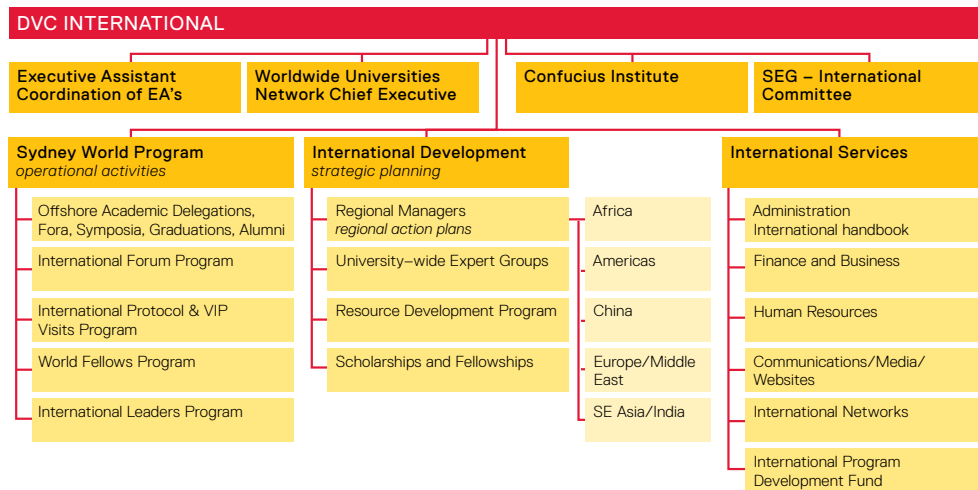
- raise further the high international profile of the University, communicating progress and achievement
- develop relationships, including partnerships and networks with peer universities, governments, industry, international agencies, foundations and alumni
- maintain our reputation for academic standards, integrity and delivery for staff and students, with reference to international rankings and performance
- promote internationalisation in research and teaching, working with the DVCs, Deans and faculties to extend the international dimensions in all that we do, including multidisciplinary research, curriculum, dual degrees, and student experience

- provide international services for staff and students in regional and country intelligence, policy developments, opportunities for research, teaching and mobility
- win new resources in people, grants, scholarships and fellowships.

The portfolio has three sections and an institute which link across the university at multiple levels:

- The Sydney World Program
- International Development
- International Services
- The Confucius Institute.

The initiatives and activities of the portfolio are described as ten integrated programs. These are focused through Regional and Country Action Plans, which constitute an umbrella program for 10 prioritised regions: China, SE Asia, South Asia, Europe, North America, NE Asia, Latin America, Africa, the Middle East, and the Pacific.



INTERNATIONAL DEVELOPMENT

Regional development managers gather intelligence on opportunities, match demand and supply side strengths, assist in the preparation of competitive applications, and establish management procedures with faculties that will support and sustain successful programs and projects. The focus is on building effective partnerships and networks, and obtaining funding for agreed strategic research and education programs from international agencies as well as from the Australian and foreign governments.

INTERNATIONAL RESOURCES DEVELOPMENT PROGRAM

This program identifies international funding opportunities, designs and develops selected grant proposals and tenders in close collaboration with senior academic staff and relevant partners and stakeholders; and advises, where required, faculties on complex funding requirements, reporting and project management processes for secured grants and tenders.

INTERNATIONAL SCHOLARSHIP DEVELOPMENT PROGRAM

This program forges and maintains partnerships with sponsor organisations in Australia and internationally to secure scholarships and related opportunities for students and staff. It also provides advice and support for University staff on external funding opportunities to further international collaboration. In 2010 international scholarships totalled \$5.6million and AusAID scholarships \$3.4 million.

SYDNEY WORLD PROGRAM

This targeted program aims to build the University of Sydney's global presence through off-shore academic delegations and related high level events, the coordination of VIP visits onshore and hosting major international fora. It consolidates and extends our position in high priority countries; builds partnerships with universities, government, industry and international organisations to implement research, teaching and community programs; engages alumni in the University's



Far left: Indian politician and journalist Dr Chandan Mitra speaking at an International Forum in April 2011.

Left: four Sydney medical students were selected to visit the Shanghai Expo in September 2010 as guests of China Eastern Airlines.

strategic priorities; and attracts new resources to the University in grants, scholarships, staff and students.

The International Forum Program, a distinct element within the Sydney World Program, comprises a series of high level fora bringing together leaders and thinkers from around the world to present their views on strategic international issues and how these issues may impact on Australia and the world.

The International Leaders and World Fellows Programs identify, develop and secure international leadership, fellowships and mobility programs for the University of Sydney. The objectives are to increase visibility and profile of the University of Sydney in the key countries and regions; and to develop the university-wide and faculty (including area studies centres) relationships with key partners in academia, government and business through leadership development, learning and exchange activities. The World Fellows Program provides for short-term visits by leading international academics and public figures to the University.

INTERNATIONAL SERVICES

Partnerships and Networks: Through these programs we participate in selected high level global university networks (WUN, APRU, AC21), key world organisations (OECD, UN, WHO, Global Foundation) and governments in order to build international research, education and mobility. International network engagement confirms the University of Sydney's commitment to innovation and leadership in global higher education.

INTERNATIONAL PROGRAM DEVELOPMENT FUND

The International Program Development Fund (IPDF) supports initiatives in internationalization by providing catalytic funding to foster international collaboration and competitive projects that build relationships and leverage funds. This annual fund provides grants, generally in the order of \$10,000, to University of Sydney academics to support international research collaborations and other activities.



Far left: Hans Hendrichske, Director of the Confucius Institute. Left: Foreign Minister Stephen Smith (right) at the University's Africa Forum in 2010.

INTERNATIONAL COMMUNICATIONS

This program designs international communications using media and messages appropriate to targeted audiences, consistent with the University's overall communications strategy. In addition it provides online resources including an international handbook with information on priority regions and countries for university-wide engagement, funding opportunities, key activities and related data.

THE CONFUCIUS INSTITUTE

The Confucius Institute promotes Chinese language and culture, working with the China Studies Centre and the Sydney community. It is a partnership with Fudan University.

Return on Investment is seen in the university wide generation of significant revenue, with student fees growing from \$140m in 2006 to \$260m in 2010. In addition, scholarships and resources facilitated by the portfolio have

exceeded \$30m. Intangible academic benefits are also considerable and add to more tangible benefits such as: profile/ranking, student intake, research collaboration and resources.

FUTURE PLANS

We will require flexibility and focus to take opportunities in a rapidly changing international environment for higher education and research. The opportunities will rely on continual reform, including research capacity and competitiveness, teaching and curriculum, the student experience and diversity, enlightened mentorship and supervision of graduate students, and engagement in leading international partnerships and programs. In building its reputation for quality, commitment and sustainability, the University can serve Australia in its global education and research leadership and service – one of the more enduring dimensions of international diplomacy.